

BACHELOR OF ARTS IN ORGANIZATIONAL MANAGEMENT: ANNUAL ASSESSMENT PLAN & FINDINGS 2010-2011 ACADEMIC YEAR

2010 – 2011 CURRICULUM MAP							
	PLO 1	PLO 2	PLO 3	PLO 4	PLO 5	PLO 6	
	Examine one's personal leadership style and determine its appropriateness to various organizational situations.	Demonstrate appropriate decision-making skills in organizational contexts.	Formulate strategies for effective team development.	Analyze alternative solutions for complex business problems.	Compare and contrast individual characteristics that influence work behaviors and organizational effectiveness.	Analyze the impact of social problems on the workplace at the individual, group, organizational, and societal levels.	
MGT 330: Management for Organizations	I	I	ı	ı		ı	
MGT 380: Leadership for Organizations	М		R		I	R	
MGT 415: Group Behavior in Organizations	R	R	М		R	R	
SOC 402: Contemporary Social Problems and the Workplace	R					М	
COM 425: Communication in Organizations							
MGT 435: Organizational Change		M					
BUS 303: Human Resources Management				R			

Office of Learning Assessment and Program Review



MGT 450: Strategic Planning for Organizations			R		
PHI 445: Personal and Organizational Ethics	М	M		M	м
MGT 460: Leadership Priorities and Practice	M		M		М

I(INTRODUCED) R (REINFORCED) M (MASTERED)



3. DOES NOT MEET
THE ACCEPTABLE
TARGET

4. INSUFFICIENT DATA

ANNUAL ASSESSMENT PLAN FINDINGS PLO 1 - Examine one's personal leadership style and determine its appropriateness to various organizational situations. **MEASURE ACCEPTABLE TARGET TOTAL NUMBER** TOTAL **ASSESSMENT ASSESSMENT RESULTS: OF STUDENT NUMBER OF RESULTS: RECORDS STUDENT PERCENTAGE OF** 1. EXCEEDS THE **MEETING** RECORDS **STUDENT ACCEPTABLE ACCEPTABLE OBSERVED TARGET RECORDS TARGET MEETING** 2. MEETS THE **ACCEPTABLE ACCEPTABLE TARGET TARGET**

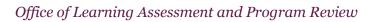




Direct Measure 1: CPC Comprehensive Exam - Management Section	100% (of the sample selected) score at or above the average in the PAS "Online Campus" and "Traditional Campus" Aggregate Pools related to the Management section of the CPC comprehensive exam when compared to other competitive programs.	N/A	N/A	BAOM students' aggregate scores in the Management section of the CPC Comprehensive Exam were above the averages of the PAS "Online Campus" and "Traditional Campus" pools.	2. MEETS THE ACCEPTABLE TARGET
Direct Measure 2: CPC Comprehensive Exam-Score	90% (of the sample selected) score 400 or higher on the CPC comprehensive exam.	900	920	900 out of 920 (97.83%) BAOM students scored 400 or higher on the CPC comprehensive exam. Mean = 586.6 Standard Deviation = 96.25	1. EXCEEDS THE ACCEPTABLE TARGET
Direct Measure 3: MGT 380 Final Project	100% (of the sample selected) must score 70% or higher on the final project and demonstrate understanding of one's personal leadership style.	2362	2585	2,362 out of 2,585 (91.37%) students sampled during the 2010-2011 Academic Year scored a 70% or higher on the final project.	1. EXCEEDS THE ACCEPTABLE TARGET



Indirect Measure 1: Alumni Survey	70% or more of the Ashford University alumni (within 5 years of graduation) will indicate that their Ashford University degree has contributed to career success by indicating either "Agree" or "Strongly Agree." The three questions used to gauge career success include: • (#46) – I believe my Ashford degree will provide me with additional opportunities in my current career track. • (#52) – Earning my degree from Ashford University gives me the confidence to pursue new job opportunities. • (#53) – Earning my degree from Ashford University resulted in making me more employable.	1054/1115/1121	1275	On average, 86.01% BAOM students who took the Ashford Alumni Survey in December 2010 "strongly agree" or "agree" that their Ashford University degree has contributed to career success.	1. EXCEEDS THE ACCEPTABLE TARGET
Indirect Measure 2: Graduate Satisfaction Survey	70% or more of students will express satisfaction on the End-of-Course survey for each course aligned with mastery of a program outcome by indicating either "High Quality" or "Very High Quality." The three questions used to gauge student satisfaction include: • How would you rate the quality of the course material? • How would you rate the quality of the course? • How would you rate the quality of the instructor?	1306/1355/1348	1536	On average, 79.91% of students who took the End-of-Course survey for MGT 380 during the 2010-2011 Academic Year rated the course material, course, and instructor as "High Quality" or "Very High Quality." On average,	1. EXCEEDS THE ACCEPTABLE TARGET





86.80% of
students who took
the End-of-Course
survey for PHI 445
during the 2010-
2011 Academic
Year rated the
course material,
course, and
instructor as "High
Quality" or "Very
High Quality."
On average,
79.26% of
students who took
the End-of-Course
survey for MGT
460 during the
2010-2011
Academic Year
rated the course
material, course,
and instructor as
"High Quality" or
"Very High
Quality."



PLO 2 - Demonstrate a	appropriate decision-making skills in organiz	ational contexts.			
MEASURE	ACCEPTABLE TARGET	TOTAL NUMBER OF STUDENT RECORDS MEETING ACCEPTABLE TARGET	TOTAL NUMBER OF STUDENT RECORDS OBSERVED	ASSESSMENT RESULTS: PERCENTAGE OF STUDENT RECORDS MEETING ACCEPTABLE TARGET	ASSESSMENT RESULTS: 1. EXCEEDS THE ACCEPTABLE TARGET 2. MEETS THE ACCEPTABLE TARGET 3. DOES NOT MEET THE ACCEPTABLE TARGET 4. INSUFFICIENT DATA
Direct Measure 1: CPC Comprehensive Exam - Management Section	100% (of the sample selected) score at or above the average in the PAS "Online Campus" and "Traditional Campus" Aggregate Pools related to the Management section of the CPC comprehensive exam when compared to other competitive programs.	N/A	N/A	BAOM students' aggregate scores in the Management section of the CPC Comprehensive Exam were above the averages of the PAS "Online Campus" and "Traditional Campus" pools.	1. EXCEEDS THE ACCEPTABLE TARGET





Direct Measure 2: CPC Comprehensive Exam-Score	90% (of the sample selected) score 400 or higher on the CPC comprehensive exam.	900	920	900 out of 920 (97.83%) BAOM students scored 400 or higher on the CPC comprehensive exam. Mean = 586.6 Standard Deviation = 96.25	1. EXCEEDS THE ACCEPTABLE TARGET
Direct Measure 3: MGT 435 Final Project	100% (of the sample selected) must score 70% or higher on final project and demonstrate understanding of appropriate decision-making skills in organizational contexts.	2124	2257	2,124 out of 2,257 (94.11%) students sampled during the 2010-11 Academic Year scored a 70% or higher on the final project and demonstrated understanding of appropriate decision-making skills in organizational contexts.	1. EXCEEDS THE ACCEPTABLE TARGET
Indirect Measure 1: Alumni Survey	70% or more of the Ashford University alumni (within 5 years of graduation) will indicate that their Ashford University degree has contributed to career success by indicating either "Agree" or "Strongly Agree." The three	1054/1115/1121	1275	On average, 86.01% BAOM students who took the Ashford Alumni Survey in	1. EXCEEDS THE ACCEPTABLE TARGET





	questions used to gauge career success include: • (#46) – I believe my Ashford degree will provide me with additional opportunities in my current career track. • (#52) – Earning my degree from Ashford University gives me the confidence to pursue new job opportunities. • (#53) – Earning my degree from Ashford University resulted in making me more employable.			December 2010 "strongly agree" or "agree" that their Ashford University degree has contributed to career success.	
Indirect Measure 2: Graduate Satisfaction Survey	70% or more of students will express satisfaction on the End-of-Course survey for each course aligned with mastery of a program outcome by indicating either "High Quality" or "Very High Quality." The three questions used to gauge student satisfaction include: • How would you rate the quality of the course material? • How would you rate the quality of the course? • How would you rate the quality of the instructor?	1306/1355/1348	1536	On average, 87.00% of students who took the End-of-Course survey for MGT 435 during the 2010-2011 Academic Year rated the course material, course, and instructor as "High Quality" or "Very High Quality."	1. EXCEEDS THE ACCEPTABLE TARGET



PLO 3 - Formulate stra	tegies for effective team development.				
MEASURE	ACCEPTABLE TARGET	TOTAL NUMBER OF STUDENT RECORDS MEETING ACCEPTABLE TARGET	TOTAL NUMBER OF STUDENT RECORDS OBSERVED	ASSESSMENT RESULTS: PERCENTAGE OF STUDENT RECORDS MEETING ACCEPTABLE TARGET	ASSESSMENT RESULTS: 1. EXCEEDS THE ACCEPTABLE TARGET 2. MEETS THE ACCEPTABLE TARGET 3. DOES NOT MEET THE ACCEPTABLE TARGET 4. INSUFFICIENT DATA
Direct Measure 1: CPC Comprehensive Exam – Business Leadership Section	100% (of the sample selected) score at or above the average in the PAS "Online Campus" and "Traditional Campus" Aggregate Pools related to the Business Leadership section of the CPC comprehensive exam when compared to other competitive programs.	N/A	N/A	BAOM students' aggregate scores in the Business Leadership section of the CPC Comprehensive Exam were above the averages of the PAS "Online Campus" and "Traditional Campus" pools.	2. MEETS THE ACCEPTABLE TARGET





Direct Measure 2: CPC Comprehensive Exam-Score	90% (of the sample selected) score 400 or higher on the CPC comprehensive exam.	900	920	900 out of 920 (97.83%) BAOM students scored 400 or higher on the CPC comprehensive exam. Mean = 586.6 Standard Deviation = 96.25	1. EXCEEDS THE ACCEPTABLE TARGET
Direct Measure 3: MGT 415 Final Project	100% (of the sample selected) must score 70% or higher on final project and demonstrate understanding of strategies for effective team development.	2087	2261	2,087 out of 2,261 (92.30%) students sampled during the 2010-11 Academic Year scored a 70% or higher on the final project and demonstrated understanding of strategies for effective team development.	1. EXCEEDS THE ACCEPTABLE TARGET
Indirect Measure 1: Alumni Survey	70% or more of the Ashford University alumni (within 5 years of graduation) will indicate that their Ashford University degree has contributed to career success by indicating either "Agree" or "Strongly Agree." The three questions used to gauge career success include:	1054/1115/1121	1275	On average, 86.01% BAOM students who took the Ashford Alumni Survey in December 2010 "strongly agree" or	1. EXCEEDS THE ACCEPTABLE TARGET



	 (#46) – I believe my Ashford degree will provide me with additional opportunities in my current career track. (#52) – Earning my degree from Ashford University gives me the confidence to pursue new job opportunities. (#53) – Earning my degree from Ashford University resulted in making me more employable. 			"agree" that their Ashford University degree has contributed to career success.	
Indirect Measure 2: Graduate Satisfaction Survey	70% or more of students will express satisfaction on the End-of-Course survey for each course aligned with mastery of a program outcome by indicating either "High Quality" or "Very High Quality." The three questions used to gauge student satisfaction include: • How would you rate the quality of the course material? • How would you rate the quality of the course? • How would you rate the quality of the instructor?	1256/1264/1271 1377/1390/1402	1462/1601	On average, 86.43% of students who took the End-of-Course survey for MGT 415 during the 2010-2011 Academic Year rated the course material, course, and instructor as "High Quality" or "Very High Quality." On average, 86.80% of students who took the End-of-Course survey for PHI 445 during the 2010- 2011 Academic	1. EXCEEDS THE ACCEPTABLE TARGET



				Year rated the course material, course, and instructor as "High Quality" or "Very High Quality."	
MEASURE	ACCEPTABLE TARGET	TOTAL NUMBER OF STUDENT RECORDS MEETING ACCEPTABLE TARGET	TOTAL NUMBER OF STUDENT RECORDS OBSERVED	ASSESSMENT RESULTS: PERCENTAGE OF STUDENT RECORDS MEETING ACCEPTABLE TARGET	1. EXCEEDS THE ACCEPTABLE TARGET 2. MEETS THE ACCEPTABLE TARGET 3. DOES NOT MEET THE ACCEPTABLE TARGET 4. INSUFFICIENT DATA
Direct Measure 1: CPC Comprehensive Exam – Business Integration and Strategic Management Section	100% (of the sample selected) score at or above the average in the PAS "Online Campus" and "Traditional Campus" Aggregate Pools related to the Business Integration and Strategic Management section of the CPC comprehensive exam when compared to other competitive programs.	N/A	N/A	BAOM students' aggregate scores in the Business Integration and Strategic Management section of the CPC Comprehensive Exam were below the averages of	3. DOES NOT MEET THE ACCEPTABLE TARGET



				the PAS "Online Campus" and above the average of the "Traditional Campus" pools.	
Direct Measure 2: CPC Comprehensive Exam-Score	90% must score 400 or higher on the CPC comprehensive exam.	900	920	900 out of 920 (97.83%) BAOM students scored 400 or higher on the CPC comprehensive exam. Mean = 586.6 Standard Deviation = 96.25	1. EXCEEDS THE ACCEPTABLE TARGET
Direct Measure 3: MGT460	100% (of the sample selected) must score 70% or higher on final project and demonstrate understanding of alternative solutions for complex business problems.	853	908	853 out of 908 (93.94%) students sampled from July 1st 2010 to June 30th 2011 scored a 70% or higher on the final project and demonstrate understanding of alternative solutions for complex business problems.	1. EXCEEDS THE ACCEPTABLE TARGET
Indirect Measure 1: Alumni Survey	70% or more of the Ashford University alumni (within 5 years of graduation) will indicate that their Ashford University degree has	1054/1115/1121	1275	On average, 86.01% BAOM students who took	1. EXCEEDS THE ACCEPTABLE TARGET





	contributed to career success by indicating either "Agree" or "Strongly Agree." The three questions used to gauge career success include: • (#46) – I believe my Ashford degree will provide me with additional opportunities in my current career track. • (#52) – Earning my degree from Ashford University gives me the confidence to pursue new job opportunities. • (#53) – Earning my degree from Ashford University resulted in making me more employable.			the Ashford Alumni Survey in December 2010 "strongly agree" or "agree" that their Ashford University degree has contributed to career success.	
Indirect Measure 2: Graduate Satisfaction Survey	70% or more of students will express satisfaction on the End-of-Course survey for each course aligned with mastery of a program outcome by indicating either "High Quality" or "Very High Quality." The three questions used to gauge student satisfaction include: • How would you rate the quality of the course material? • How would you rate the quality of the course? • How would you rate the quality of the instructor?	564/621/665	778	On average, 79.26% of students who took the End-of-Course survey for MGT 460 during the 2010-2011 Academic Year rated the course material, course, and instructor as "High Quality" or "Very High Quality."	1. EXCEEDS THE ACCEPTABLE TARGET



PLO 5 - Compare and c	PLO 5 - Compare and contrast individual characteristics that influence work behaviors and organizational effectiveness.						
MEASURE	ACCEPTABLE TARGET	TOTAL NUMBER OF STUDENT RECORDS MEETING ACCEPTABLE TARGET	TOTAL NUMBER OF STUDENT RECORDS OBSERVED	ASSESSMENT RESULTS: PERCENTAGE OF STUDENT RECORDS MEETING ACCEPTABLE TARGET	ASSESSMENT RESULTS: 1. EXCEEDS THE ACCEPTABLE TARGET 2. MEETS THE ACCEPTABLE TARGET 3. DOES NOT MEET THE ACCEPTABLE TARGET 4. INSUFFICIENT DATA		



Direct Measure 1: CPC Comprehensive Exam - Business Communications Section	100% (of the sample selected) score at or above the average in the PAS "Online Campus" and "Traditional Campus" Aggregate Pools related to the Business Communications section of the CPC comprehensive exam when compared to other competitive programs.	N/A	N/A	BAOM students' aggregate scores in the Business Communications section of the CPC Comprehensive Exam were above the averages of the PAS "Online Campus" and "Traditional Campus" pools.	3. DOES NOT MEET THE ACCEPTABLE TARGET
Direct Measure 2: CPC Comprehensive Exam-Score	90% must score 400 or higher on the CPC comprehensive exam.	900	920	900 out of 920 (97.83%) BAOM students scored 400 or higher on the CPC comprehensive exam. Mean = 586.6 Standard Deviation = 96.25	1. EXCEEDS THE ACCEPTABLE TARGET
Direct Measure 3: MGT415 Final Project	100% (of the sample selected) must score 70% or higher on final project and demonstrate understanding of individual characteristics that influence work behaviors for organizational effectiveness.	2087	2261	2,087 out of 2,261 (92.30%) students sampled from July 1st 2010 to June 30th 2011 scored a 70% or higher on the final project and demonstrate understanding of	1. EXCEEDS THE ACCEPTABLE TARGET



				individual characteristics that influence work behaviors for organizational effectiveness.	
Indirect Measure 1: Alumni Survey	70% or more of the Ashford University alumni (within 5 years of graduation) will indicate that their Ashford University degree has contributed to career success by indicating either "Agree" or "Strongly Agree." The three questions used to gauge career success include: • (#46) – I believe my Ashford degree will provide me with additional opportunities in my current career track. • (#52) – Earning my degree from Ashford University gives me the confidence to pursue new job opportunities. • (#53) – Earning my degree from Ashford University resulted in making me more employable.	1054/1115/1121	1275	On average, 86.01% BAOM students who took the Ashford Alumni Survey in December 2010 "strongly agree" or "agree" that their Ashford University degree has contributed to career success.	1. EXCEEDS THE ACCEPTABLE TARGET
Indirect Measure 2: Graduate Satisfaction Survey	70% or more of students will express satisfaction on the End-of-Course survey for each course aligned with mastery of a program outcome by indicating either "High Quality" or "Very High Quality." The three questions used to gauge student satisfaction include: • How would you rate the quality of the course material?	1256/1264/1271 1377/1390/1402	1462 1601	On average, 86.43% of students who took the End-of-Course survey for MGT 415 during the 2010-2011 Academic Year rated the course	1. EXCEEDS THE ACCEPTABLE TARGET





Ι	11 12 61	-		
• How	wwould you rate the quality of the		material, course,	
course	e?		and instructor as	
• How	v would you rate the quality of the		"High Quality" or	
instruc	ctor?		"Very High	
			Quality."	
			On average,	
			86.80% of	
			students who took	
			the End-of-Course	
			survey for PHI 445	
			during the 2010-	
			2011 Academic	
			Year rated the	
			course material,	
			course, and	
			instructor as "High	
			Quality" or "Very	
			High Quality."	



PLO 6 - Analyze the im	pact of social problems on the workplace a ACCEPTABLE TARGET	t the individual, gr	roup, organizatio	nal, and societal lev	rels. ASSESSMENT
MEASORE	ACCE TABLE TANGET	OF STUDENT RECORDS MEETING ACCEPTABLE TARGET	NUMBER OF STUDENT RECORDS OBSERVED	RESULTS: PERCENTAGE OF STUDENT RECORDS MEETING ACCEPTABLE TARGET	RESULTS: 1. EXCEEDS THE ACCEPTABLE TARGET 2. MEETS THE ACCEPTABLE TARGET 3. DOES NOT MEET THE ACCEPTABLE TARGET 4. INSUFFICIENT DATA



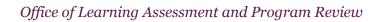
Direct Measure 1: CPC Comprehensive Exam - Business Ethics Section	100% (of the sample selected) score at or above the average in the PAS "Online Campus" and "Traditional Campus" Aggregate Pools related to the Business Ethics section of the CPC comprehensive exam when compared to other competitive programs.	N/A	N/A	BAOM students' aggregate scores in the Business Ethics section of the CPC Comprehensive Exam were above the averages of the PAS "Online Campus" and "Traditional Campus" pools.	2. MEETS THE ACCEPTABLE TARGET
Direct Measure 2: CPC Comprehensive Exam-Score	90% must score 400 or higher on the CPC comprehensive exam.	900	920	900 out of 920 (97.83%) BAOM students scored 400 or higher on the CPC comprehensive exam. Mean = 586.6 Standard Deviation = 96.25	1. EXCEEDS THE ACCEPTABLE TARGET
Direct Measure 3: SOC402 Final Project	100% (of the sample selected) must score 70% or higher on final project and demonstrate understanding of the impact of social problems on the workplace at the individual, group, organizational, and societal levels.	2036	2283	2,036 out of 2,283 (89.18%) students sampled from July 1st 2010 to June 30th 2011 scored a 70% or higher on the final project and demonstrate understanding of	1. EXCEEDS THE ACCEPTABLE TARGET



				the impact of social problems on the workplace at the individual, group, organizational, and societal levels.	
Indirect Measure 1: Alumni Survey	70% or more of the Ashford University alumni (within 5 years of graduation) will indicate that their Ashford University degree has contributed to career success by indicating either "Agree" or "Strongly Agree." The three questions used to gauge career success include: • (#46) – I believe my Ashford degree will provide me with additional opportunities in my current career track. • (#52) – Earning my degree from Ashford University gives me the confidence to pursue new job opportunities. • (#53) – Earning my degree from Ashford University resulted in making me more employable.	1054/1115/1121	1275	On average, 86.01% BAOM students who took the Ashford Alumni Survey in December 2010 "strongly agree" or "agree" that their Ashford University degree has contributed to career success.	1. EXCEEDS THE ACCEPTABLE TARGET
Indirect Measure 2: Graduate Satisfaction Survey	70% or more of students will express satisfaction on the End-of-Course survey for each course aligned with mastery of a program outcome by indicating either "High Quality" or "Very High Quality." The three questions used to gauge student satisfaction include: • How would you rate the quality of the	564/621/665 1347/1390/1402 938/940/945	778 1601 1078	On average, 87.29% of students who took the End-of-Course survey for SOC 402 during the 2010- 2011 Academic Year rated the	1. EXCEEDS THE ACCEPTABLE TARGET



course material?		C	ourse material,
	ate the quality of the		ourse, and
course?	. ,		nstructor as "High
How would you ra	ate the quality of the		Quality" or "Very
instructor?	, ,		ligh Quality."
			On average,
			6.80% of
			tudents who took
			he End-of-Course
		S	urvey for PHI 445
			uring the 2010-
			011 Academic
		Y	ear rated the
		C	ourse material,
			ourse, and
			nstructor as "High
			Quality" or "Very
			ligh Quality."
		C	On average,
		7	9.26% of
		St	tudents who took
		tl	he End-of-Course
		S	urvey for MGT
		4	60 during the
		2	010-2011
		A	cademic Year
		ra	ated the course
		n	naterial, course,
		а	nd instructor as
		"	High Quality" or





		"Very High	
		Quality."	



OVERALL RECOMMENDATIONS

It is recommended that the College of Business and Professional Studies faculty review program learning outcomes, curriculum map, and assessment plan to ensure student learning can be effectively measured, program learning outcomes are accurately mapped to program course sequence, and targets are appropriately set. In addition, faculty should work closely with the College of Business and Professional Studies assessment analyst to examine additional measurement opportunities and work to increase precision of existing measures (e.g., through Waypoint rubric implementation). Lastly, additional data should be gathered, increasing sample size and improving the accuracy and generalizability of findings.

ANNUAL ASSESSMENT PLAN ACTION ITEM STATUS REPORT						
OUTCOME	MEASURE	KEY/RESPONSIBLE PERSONNEL	STATUS	ANTICIPATED DATE OF COMPLETION		
		BA Organizational				
PLOs 1-6	N/A	Management	Complete	June 2012		
		Program Chair				
Action Details	Data will continue to be collected and outcome-related actions will be developed by the BA					
Action Details	Organizational N	lanagement Program Ch	air in collaboration with pr	ogram faculty.		